How to Manage Complex Programs: High-Impact Techniques for Handling Project Workflow, Deliverables, and Teams

Tom Kendrick PMP

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Program manager--it's one of the most challenging jobs you can have. Overseeing and coordinating multiple project teams and thousands of activities may seem a Herculean task, but it's easier with the right tools in hand. Successful program management begins with a good command of project management processes, but these are never sufficient. Once a program exceeds a certain scale, project processes become unwieldy. To see a program successfully through to completion, you must break the work down into simpler, smaller pieces and organize it into interdependent tasks. Complete with diagrams, graphs, and real-life examples, "How to Manage Complex Programs "explains the ins and outs of program management and provides concrete and effective techniques for structuring deliverables, workflow, and staffing. You'll learn to: Decompose complex deliverables into manageable chunks - Develop coherent plans for component projects - Handle cross-project dependencies - Organize program staff and project leaders into a high-performing team - And more Yes, program management is challenging. But with these proven strategies, it can also be highly rewarding--for you and for your organization.

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